Q1 of the FY2026

Financial Results Presentation Materials

KPP GROUP HOLDINGS CO., LTD.

Tokyo Stock Exchange Prime Market 9274

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KPPグループホールディングス株式会社
KPP GROUP HOLDINGS CO., LTD.

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01 Summary of financial results for Q1 of the FY2026

Consolidated Financial Summary

- ✓ Revising sales prices in each regional segment
- ✓ The visual communication and packaging businesses expanded through a business portfolio transformation, and with the impact of foreign exchange, both sales and gross profit increased.
- ✓ Although operating profit decreased due to increases in selling and general and administrative expenses, such as rising labor and logistics costs, EBITDA increased.
- ✓ Ordinary profit increased due to higher non-operating revenue.
- ✓ Net profit declined due to temporary business structure improvement expenses.

(Unit: million yen)	Q1 FY2025 Cumulative Results	Q1 FY2026 Cumulative Results	Year-on-year comparison	
Sales	159,324		+11,381	+7.1%
Gross profit	30,911	35,235	+4,324	+14.0%
SG&A	29,204	33,643	+4,439	+15.2%
Operating profit	1,707	1,591	△116	△6.8%
Ordinary profit	949	1,568	+619	+65.2%
Profit Attributable to Owners of Parent	1,289	1,012	△277	△21.5%
EBITDA ※	4,982	6,370	1,388	+27.9%

※ EBITDA… Ordinary profit + Depreciation + Goodwill amortization + Interest paid, etc.

Exchange rate
(average rate during the period)
Q1 of the FY2026
EUR=183.53 yen
AUD= 109.41 yen
Q1 of the FY2025
EUR = 159.34 yen
AUD = 94.35 yen

Segment Results

- ✓ Northeast Asia: Lower paper sales volumes, but higher revenue and profit driven by increased demand and price revisions in the paperboard and chemical products businesses, despite higher SG&A expenses.
- ✓ Europe/Americas: Visual communication business performed well due to M&A effects. The paper and packaging business saw increased revenue partly due to exchange rate effects. On the other hand, segment profits declined due to rising labor and fuel costs and increased logistics costs.
- ✓ Asia Pacific: Both the packaging and visual communication businesses grew, but segment profits slitly declined due to rising labor and fuel costs and increased logistics costs.

(Unit: million yen)

		Q1 FY2025 Cumulative results	Q1 FY2026 Cumulative results	Year-on-year comparison	
Northeast Asia	Sales (inc. inter-segment sales)	72,846	73,511	+665	+0.9%
	Segment Profit	647	655	+8	+1.2%
Europe/Americas	Sales (inc. inter-segment sales)	71,218	80,276	+9,058	+12.7%
	Segment Profit	529	203	△326	△61.6%
Asia Pacific	Sales (inc. inter-segment sales)	15,384	17,510	+2,126	+13.8%
	Segment Profit	514	496	△18	△3.5%
Real Estate Leasing	Sales (inc. inter-segment sales)	494	498	+4	+0.8%
	Segment Profit	160	415	+255	+159.4%
Total	Sales (*1)	159,324	170,705	+11,381	+7.1%
	Operating profit(*2)	1,707	1,591	△116	△6.8%

*1: After deducting sales between segments

*2: After company-wide fee adjustments

Company-wide fee: General administrative expenses in the headquarters' administrative division, which are not primarily attributed to the reporting segment

 Financial Results by Business Portfolio

- ✓ Progress in business portfolio transformation, with increased proportion of high-margin packaging and visual communication businesses.
- ✓ In gross profit, the packaging and visual communication business has a higher proportion than the paper business.

(Unit: million yen)	Sales				Gross profit			
	Q1 FY2025 Cumulative results	Composition ratio	Q1 FY2026 Cumulative results	Composition ratio	Q1 FY2025 Cumulative results	Composition ratio	Q1 FY2026 Cumulative results	Composition ratio
Paper	75,392	47.3%	75,476	44.2%	13,458	43.5%	14,323	40.6%
Paperboard	17,615	11.1%	19,895	11.7%	999	3.2%	1,127	3.2%
Pulp & Recycled Paper	12,360	7.8%	10,198	6.0%	1,268	4.1%	1,146	3.3%
Packaging	29,148	18.3%	33,872	19.8%	9,783	31.6%	11,296	32.1%
Visual Communication	12,338	7.7%	17,247	10.1%	3,762	12.2%	5,408	15.3%
Chemical Products & Others	12,471	7.8%	14,017	8.2%	1,641	5.3%	1,935	5.5%
Total	159,324	100.0%	170,705	100.0%	30,911	100.0%	35,235	100.0%

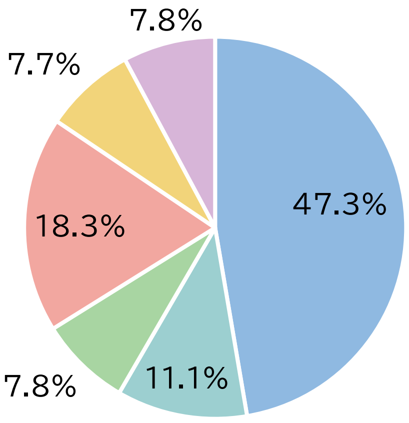
* Estimated figures for management accounting
* Figures for the real estate leasing segment include “Others”

Financial Results by Business Portfolio

FY2025 Q1

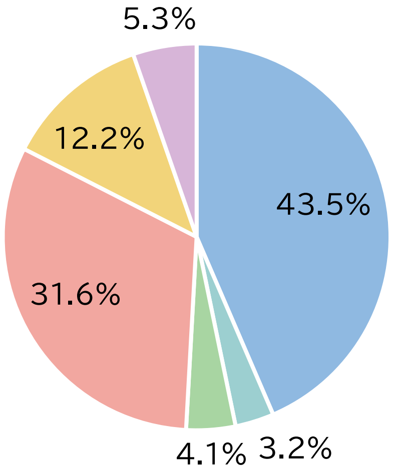
Sales

159,324 million yen



Gross profit

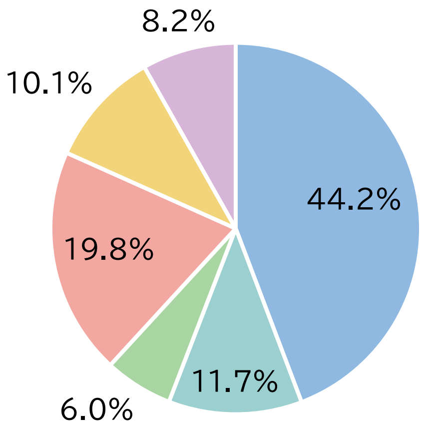
30,911 million yen



FY2026 Q1

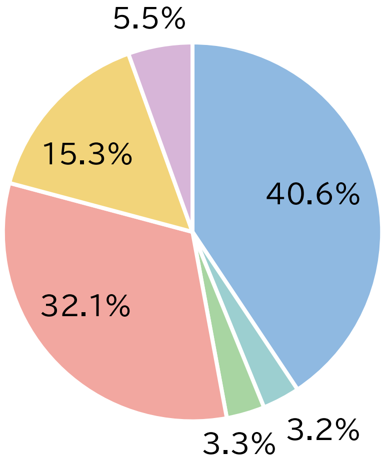
Sales

170,705 million yen



Gross profit

35,235 million yen



- Paper
- Packaging
- Paperboard
- Visual Communication
- Pulp & Recycled Paper
- Chemical Products & Others

＊Estimated figures for management accounting

＊Figures for the real estate leasing segment include “Others”

Overview of Business Portfolio Performance

✓Northeast Asia

- Paper: Continued decline in demand for graphic paper, resulting in declines in both sales and gross profit.
- Paperboard: Strong demand for packaging and trading cards, driving increases in both sales and gross profit.
- Pulp and Recycled Paper: Sales volume declined, resulting in both net sales and gross profit.
- Chemical Products: In addition to the accelerated demand for plastic films for food packaging, the revision of sales prices following rising crude oil and naphtha prices, both sales and gross profit increased.

✓ Europe/Americas

- Visual Communication: Executed M&A as a core business, resulting in increases in both sales and gross profit.
- Packaging: Acquisition of new customers, price revisions in response to the Middle East situation, and exchange rate effects led to increases in both sales and gross profit.
- Paper: Although sales volume decreased, both sales and gross profit increased due to exchange rate effects.

✓ Asia Pacific

- Packaging: ABL Distribution, which joined the group in the previous fiscal year, contributed to its performance and increased sales of packaging materials for retail. Both sales and gross profit increased.
- Visual Communication: In addition to strong media sales, both revenue and gross profit increased due to exchange rate effects.
- Paper: Due to weak demand in Australia, sales volumes have decreased, resulting in declines in both revenue and gross profit.

02 Progress on the Earnings Forecast for the FY2026

Earnings Forecast

- ✓ Our performance tends to be skewed toward both sales and profits in the second half due to the seasonality of customer demand periods, and our earnings forecasts are formulated on this premise.
- ✓ Operating profit progress was 14.5% due to increases in SG&A expenses such as personnel and logistics costs, and net profit was 20.2% due to the inclusion of temporary business structure improvement expenses; however, for the above reasons, the plan remained largely in line.
- ✓ From the second quarter onward, the effects of price revisions are expected to become widespread, and the performance contributions of companies joined through M&A are expected to be significant.

(Unit: million yen)	Earnings Forecast for FY2026	Q1 FY2026 Cumulative results	Progress rate
Sales	710,000	170,705	24.0%
Operating profit	11,000	1,591	14.5%
Ordinary profit	6,500	1,568	24.1%
Profit Attributable to Owners of Parent	5,000	1,012	20.2%

Projected Exchange Rate (Earnings Forecast)
EUR = 180.00 yen
AUD = 99.00 yen

(Reference): 1 yen sensitivity
Sales: approximately 2.5 billion yen
Operating profit: approximately 50 million yen

Disclosure Items as of July 21, 2026

✓Expansion of treasury share acquisition caps

To further strengthen efforts to enhance shareholder value, we will expand the total number of shares that can be acquired and the total acquisition price of the shares.

Number of shares to be acquired (cap): 3 million shares → 6 million shares

Acquisition amount (cap): 3,600 million yen → 7,200 million yen

Acquisition period: July 1, 2026 - November 30, 2026 → July 1, 2026 - March 31, 2027

✓Change in the target amount for sale of cross-shareholdings

To further improve capital efficiency and promote management with a focus on capital costs

Sale target amount by the fiscal year ending March 2028: 5 billion yen → 7 billion yen

✓Cancellation of Treasury Shares

3 million shares (4.46% of total outstanding shares before cancellation) are scheduled to be canceled on August 31, 2026.

✓Expansion of the shareholder benefit programs aimed at strengthening shareholder returns

Book card amount: 1,000 yen

Record date: March 31 → September 30 and end March 31

Number of donations: Once a year → Twice a year

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Paper Innovation for a Connected Future