To whom it may concern

Madoka Tanabe
Representative Director of the Board
Chairman & Chief Executive Officer
KPP GROUP HOLDINGS CO., LTD.

Contact:

Group Human Resources Division

Division Head: Tetsuya Sakashita

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Notice of Reorganization and Change of Executive Officer

We hereby announce the reorganization in KPP GROUP HOLDINGS CO., LTD. and change of the executive officers of KOKUSAI PULP&PAPERS CO., LTD. effective April 1, 2025.

1. KPP GROUP HOLDINGS CO., LTD.

(1) Reorganization (As of 1st April, 2025)

OPurpose of the Reorganization

Based on the Fourth Medium-Term Management Plan, the company will reorganize its organization to strengthen KPP group's management systems.

• Group Finance Department

We'll establish Group Finance Section in Group Finance Department to support more efficiently the company management with prompt, accurate, and necessary financial information support, and contribute to qualified company management decisions.

(2) Personnel of Executive Officer (As of 1st April, 2025)

① Promotion of Executive Officer

Name	New	Current
Shojiro Adachi	Senior Executive Officer	Executive Officer
	General Manager Head of	General Manager Head of
	Group Finance & Planning	Group Finance & Planning
	Division	Division

② Transfer

Name	New	Current	
Takeshi Komaba	KOKUSAI PLUP&PAPER CO.,		
	LTD.		
	Managing Executive Officer	Managing Executive Officer	
	Deputy General Manager,	Directr of Spicers Limited	
	Corporate Administration		
	Headquarters		

Officers (As of 1^{st} April, 2025)

[Members Of The Board]

Name	Position	
Madoka Tanabe	Representative Director of the Board Chairman & Chief Executive Officer	
Yasuyuki Sakata	Representative Director of the Board President & Chief Operating Officer	
Tadashi Kurihara	Director of the Board	
David Martin	Director of the Board	
Hervé Poncin	Director of the Board	
Tatsushi Yano	Director of the Board (Independent outside director)	
Mina Ito	Director of the Board (Independent outside director)	
Yuzo Tomita	Member of the Audit and Supervisory Committee	
Shoko Kataoka	Member of the Audit and Supervisory Committee	
	(Independent outside director)	
Keigo Omi	Member of the Audit and Supervisory Committee	
	(Independent outside director)	

[Executive Officer]

Position	Name	Areas of Responsibility
Senior Executive Officer	Kengo Nakazawa	General Manager Head of Group IT Division
Senior Executive Officer	Shojiro Adachi	General Manager Head of Group Finance & Planning Division
Executive Officer	Naoshi Sato	General Manager Head of Group Legal & Compliance Division and
		Head of Secretary Office and Head of Group Legal Office
Executive Officer	Tetsuya Sakashita	General Manager Head of Group Human Resources Division and
		General Manager Head of Group Human Resources Department
Executive Officer	Koichi Fujisawa	Antalis S.A.S. Chief Finance Officer

2. KOKUSAI PLUP&PAPER CO., LTD.

(1) Reorganization (As of 1st April, 2025)

OPurpose of the Reorganization

Based on the Fourth Medium-Term Management Plan, the company will restructure its organization to clarify organizational functions and to strengthen and promote changes in sales methods with a view to reforming the business portfolio structure.

Corporate Administration HQ

[Administration Division]

The Business Subsidiaries Administration Department will become the Business Subsidiaries Administration Office and the Affiliated Company Administration Section will be abolished.

●Sales Planning & Marketing Division

The Sales Strategy Department under the Sales Planning & Marketing Division, which is under the direct control of the president, will become the Sales Strategy Office and the Sales Strategy Section will be abolished.

• General Business Management HQ1

[Paper Raw Material Sales Div.]

The Pulp Sales Department will be transferred to the Paper Raw Materials Sales Division to strengthen sales function in paper raw materials and the Pulp Sales Division will be abolished.

• General Business Management HQ2

[Publishing & Direct Sales Div.]

The Publishing Department and the Direct Sales Department will be integrated with the aim of building and strengthening the transaction base for end users.

[Merchant & Functional materials Sales Div.]

The Functional Materials Department and the Merchant/Functional Materials administration section were newly established in the Merchant Sales Division to promote development of new sales with functional materials and others, based on distribution functions. And the organizational name will be changed to the Merchant and Functional Materials Sales Division.

[Purchasing Div.]

A new Purchasing Strategy Office will be established to build a system to strengthen purchasing strategies and purchasing functions.

[Kansai Branch]

The Kyoto Sales Section will be transferred to the Merchant Sales Department and The Kyoto Sales Department will be abolished.

(2) Personnel of Executive Officer $\,$ (As of $1^{\rm st}\,April,\,2025)$

1) Change of Executive Officer

① Promotion of Executive Officer

Name	New	Current
Hirohiko Nojiri	Managing Executive Officer Deputy General Manager, Business Management Headquarters 2	Senior Executive Officer General Manager Head of Publishing & Direct Sales Division
Yasuo Mizuki	Senior Executive Officer Regional Executive Manager, Kansai Branch	Executive Officer Regional Executive Manager, Kyushu Branch
Shojiro Adachi	Senior Executive Officer General Manager Head of Finance & Planning Division	Executive Officer General Manager Head of Finance & Planning Division

② Newly Appointed of Executive Officer

Name	New	Current
Takeshi Komaba	Managing Executive Officer Deputy General Manager, Corporate Administration Headquarters	KPP GROUP HOLDINGS CO., LTD. Managing Executive Officer Directr of Spicers Limited
Nobushige Takase	Executive Officer General Manager Head of Overseas Sales Division and General Manager Head of Overseas Business Department1	General Manager Head of Overseas Sales Division and General Manager Head of Overseas Business Department1

2) Change in work assignment of Executive Officer

Name	New	Current
Munekazu Sugaya	Senior Executive Officer	Senior Executive Officer
	Regional Executive Manager,	Deputy Regional Executive Manager,
	Chubu Branch	Chubu Branch
Kensuke Yoshida	Executive Officer	Executive Officer
	General Manager Head of~~~	Regional Executive Manager,
		Kansai Branch
Seiji Kayashima	Executive Officer	Executive Officer
	Regional Executive Manager,	General Manager Head of
	Kyushu Branch	Merchant Sales Division

3) Retirement (As of 31th March, 2025)

Name	Current	
Mitsumasa Muramoto	Managing Executive Officer	
	Regional Executive Manager, Chubu Branch	
Takaana Calaina	Executive Officer	
Tatsuya Sekine	Regional Executive Manager, Kita Nihon Branch	
Hirofumi Koshiji	Executive Officer	
	General Manager Head of Pulp Sales Division	
Shuji Sato	Executive Officer	
	General Manager	

[Members Of The Board]

Name	Position	
Tadashi Kurihara	Representative Director of the Board	
Masatoshi Ikeda	Director of the Board	
Hideomi Komai	Director of the Board	
Hiroki Shimizu	Director of the Board	
Madoka Tanabe	Director of the Board	
Yasuyuki Sakata	Director of the Board	
Tatsuhiko Tachibana	Auditor	

[Executive Officer]

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	Areas of Responsibility
Tadashi Kurihara	
Masatoshi Ikeda	Head of General Business Management Headquarters2
Hideomi Komai	Head of Corporate Administration Headquarters
Hiroki Shimizu	Head of General Business Management Headquarters1
Hirohiko Nojiri	Deputy General Manager, Business Management
	Headquarters 2
Takeshi Komaba	Deputy General Manager, Corporate Administration
	Headquarters
Kenichi Kitazumi	Business Transformation & Logistics Officer and
	Representative Director of the Board, KPP Logistics Co., LTD
Toru Nakamichi	Deputy General Manager, Business Management
	Headquarters1 and General Manager Head of Paper Raw
	Material Sales Division
Munekazu Sugaya	Regional Executive Manager, Chubu Branch
Kengo Nakazawa	IT System Special Mission Officer
Yasuo Mizuki	Regional Executive Manager, Kansai Branch
Shojiro Adachi	General Manager Head of Finance & Planning Division
Kensuke Yoshida	General Manager Head of Graphic & Communication
	Paper Sales Division
Seiji Kayashima	Regional Executive Manager, Kyushu Branch
Takaharu Nakane	General Manager Head of Administration Division
Tetsuya Sakashita	General Manager Head of Human Resources Division and
	General Manager Head of Human Resources Department
N. 1 1	General Manager Head of Overseas Sales Division and
nobusnige rakase	General Manager Head of Overseas Business Department1
	Hideomi Komai Hiroki Shimizu Hirohiko Nojiri Takeshi Komaba Kenichi Kitazumi Toru Nakamichi Munekazu Sugaya Kengo Nakazawa Yasuo Mizuki Shojiro Adachi Kensuke Yoshida Seiji Kayashima Takaharu Nakane